

### FY 2023 Approved Budget & Two-Year Rate Proposal

Adopted by the Board of Directors on March 3, 2022

#### **District of Columbia Water and Sewer Authority**



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# **Executive Budget Summary**

### DC Water Budget Overview FY 2022 - FY 2031 Capital Investments of \$6.4 billion

51.2 billion dc Invests in the \$253.8 million **Fully funds** Aqueduct's DC Clean Rivers \$375.3 capital and other CSO infrastructure projects to meet Invests in process **Consent Decree** equipment, specialized requirements vehicles, and information technology infrastructure; establishes funding for the **Constructs the new Fleet** innovation program and Sewer Facilities, renovates the Historic Main Pump Station, Continues investment in and restores Water & Sewer infrastructure the Main &  $\textcircled{\bullet} \bullet \bullet \bullet \bullet$ O campus \$1.2 billion seawall LEAD Ramps up to 1.5% FREE replacement for small 5,65 million diameter water mains per year in FY 2028 and beyond \$629.3M \$1.4 billion to remove all lead Improves service lines by Ramps up to 1.0% stormwater rehabilitation for small 2030 pump stations sewer lines per year in to relieve local FY 2024 and beyond flooding

Funds rehabilitation and upgrades at Blue Plains

### DC Water Budget Overview FY 2023 Operating Expenditure Budget of \$686.4 million

\$3.3

million

#### \$186.2 million

Pays the salaries, benefits and overtime of 1315 employees, including 73 new positions (to drive efficiency, expand programs and achieve savings), 14 apprentices, and Summer **Internship Program** 



programs including Enterprise Risk Management, Diversity, Equity & Inclusion, organizational assessment and leadership, and government affairs coverage

\$23.1 million

PILOT & ROW payments to the District

Funds core operations like infrastructure maintenance and repairs, strategic programs, software technology, legal, compliance, insurance, credit card fees and biosolids hauling services



**Continues the Backwater Valve** Program for the installation of backwater valves on private properties in response to the September 10, 2020, storm event

#### debt • paygo • financing

Other non-operational needs 4 for debt service and Paygo **MILION** for the capital program



million

9

00

Implements a new customer assistance program to repair property side leaks impacting water bills and expands the budget for the Customer **Assistance Program** 

# \$106.1 million

Funds fixed and nondiscretionary costs for chemicals, supplies, water purchase, and utilities



Funds the maintenance of the Green Infrastructure (GI) facilities to manage stormwater



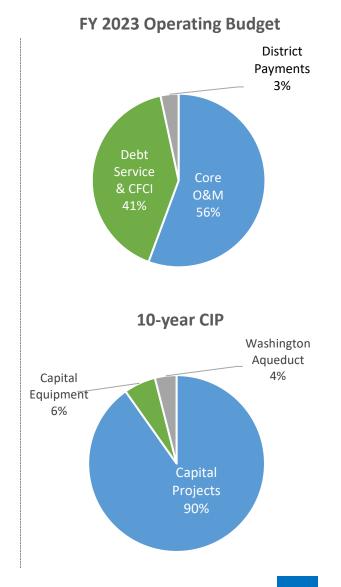
# **The Approved Budgets**

### Operating Budget of \$686.4 million

- Operations and Maintenance (O&M) budget of \$382.0 million for personnel and non personnel
- Debt Service budget of \$234.7 million and Cash Financed Capital Improvements budget of \$46.7 million
- PILOT & ROW payments to the District of \$23.1 million

### I0-year Capital Budget of \$6.4 billion

- Capital Projects \$5.8 billion for mandated projects, equipment upgrades and rehabilitation at Blue Plains, and continues investments in the aging water and sewer infrastructure
- Capital Equipment \$375.3 million for equipment including pumps, motors, meters, backhoes, jet-vacs, catch basin trucks and other aged vehicles to meet operational needs and information technology projects
- Washington Aqueduct (WAD) \$253.8 million for DC Water's share of WAD's capital program improvements





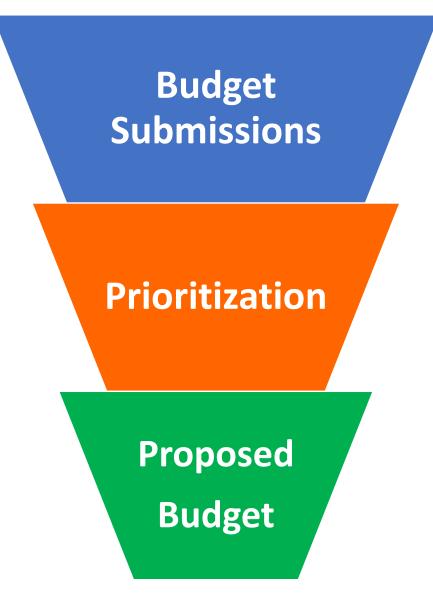
- Rates and charges that remain the same:
  - Customer Metering Fee remains at \$7.75 for 5/8" meters
  - Water System Replacement Fee (WSRF) at \$6.30 for 5/8" meters
  - Right-of-Way Fee at \$0.19 per Ccf
- Proposed rate changes:
  - Water and sewer rates increase 9.50% for FY 2023 and 3.25% for FY 2024
  - Proposed CRIAC of \$18.14 per ERU in FY 2023 and \$21.86 per ERU in FY 2024
  - PILOT Fee for FY 2023 and FY 2024 will increase by \$0.03 and \$0.02 per Ccf respectively
  - Proposed Groundwater Rate of \$3.42 for FY 2023 and \$3.50 for FY 2024
  - Proposed High Flow Filter Backwash Sewer Rate of \$3.21 for FY 2023 and \$3.30 for FY 2024

- Cost of Service Study aligned with rate proposal
- Combined rate increases lower than last year's forecast

Change in Average	Fiscal	Year
Household Charge	2023	2024
Recommendation	6.0%	5.4%
Previous Forecast	6.7%	8.8%







- DC Water's collaborative budget process helps ensure a decentralized approach that encourages ideas to be brought forward
- The process is guided by the themes and imperatives in Blueprint 2.0, our strategic plan
- Alternative operating and capital budget scenarios, risks and opportunities, and related rate impacts were evaluated by management



Proposed budgets and rates are prioritized to balance what we ask from our customers with needs to deliver high quality water services in a safe, environmentally friendly, and efficient manner



### **Caring for Our Customers**

• DC Water offers some of the nation's most financially supportive customer assistance programs:

#### Lifeline Rate

 Provides a discount to residential customers on the first 2,992 gallons used each month

#### CAP

 Provides monthly discounts to residential customers with household incomes less than \$129,000 (family of four)



Seniors with incomes up to \$90,300 can qualify for discounts (single family household)

#### **One-Time Assistance**

- SPLASH provides one-time emergency assistance to customers
- New programs for residential and multi-family customers

#### Payment Terms

• DC Water provides flexible payment terms for customers to get back on track





### CAP

60% SMI

\$82,538 (family of 4)

Discount on the first 400 cubic ft. of water and sewer services + 75% reduction in the monthly CRIAC fee + WSRF waiver

\$80/month discount

# CAP2

80% AMI

\$103,200 (family of 4)

Discount on the first 300 cubic ft. of water and sewer services + 50% reduction in the monthly CRIAC fee

\$52/month discount

### CAP3

100% AMI

\$129,000 (family of 4)

Discount of 75% off the monthly CRIAC fee

\$14/month discount

#### CRIAC Non-Profit Relief

District-funded program to assist Non-profit organizations with Clean Rivers Impervious Area Charge (CRIAC)

#### Emergency Assistance

- Up to \$2,000 per household
- District Funded

#### Residential Assistance

- Up to \$2,000 per household
- DC Water Funded

#### Multi-Family Assistance

- Up to \$2,000 per household, 90% to tenant
- DC Water Funded

#### StayDC

- Additional assistance with utility bills
- DC Funded

#### Low-Income Household Water Assistance (LIHWAP)

- Provides funds to assist households with water and sewer bills
- Federally Funded

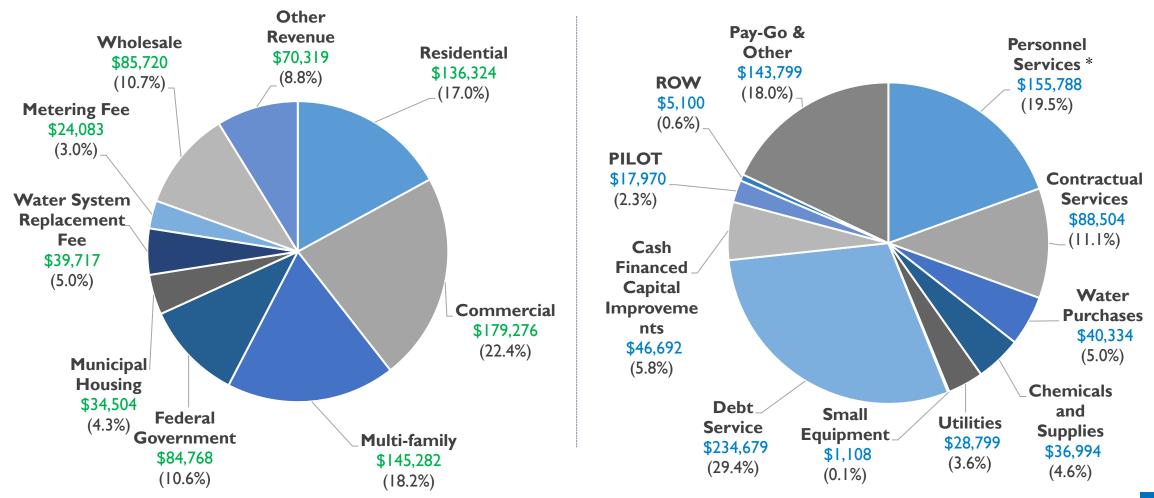


### FY 2023 Operating: Sources and Uses of Funds

\$ in thousands

### Sources - \$800.0 Million

#### Uses - \$800.0 Million



\* Personnel Services excludes capital labor charges

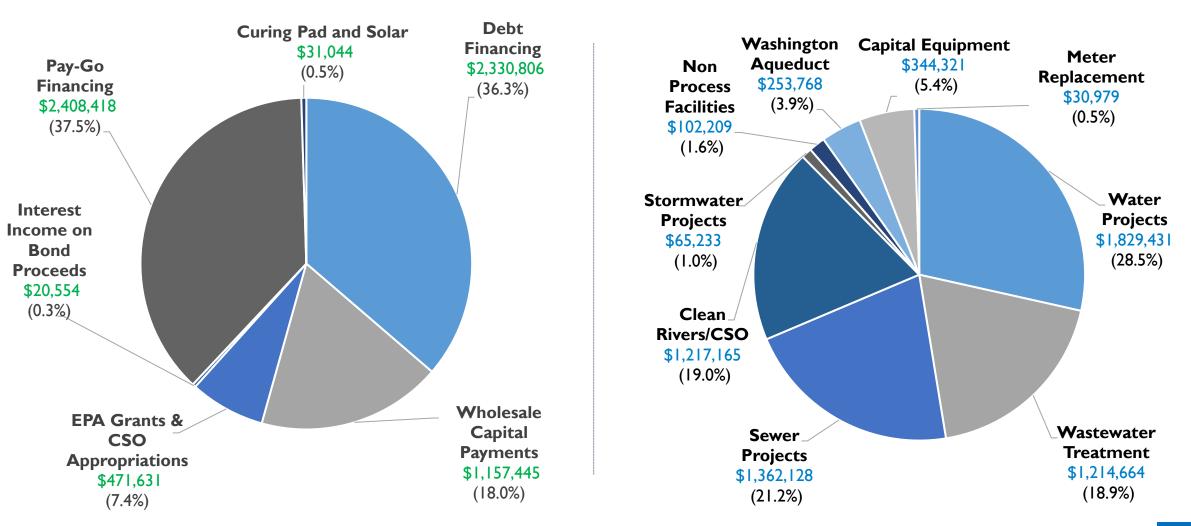


### Ten Year CIP: Sources and Uses of Funds

\$ in thousands

#### Sources - \$6.42 Billion

#### Uses - \$6.42 Billion





# Capital Improvement Program



# **Capital Budget Highlights**

#### **\$6.4** BILLION ALLOCATED OVER THE TEN-YEAR PERIOD FOR INFRASTRUCTURE IMPROVEMENTS

- Budgets (\$629 million) for the removal of all lead service lines by 2030 by leveraging funds in the bi-partisan infrastructure package
- Aligns Clean Rivers program (\$232 million increase) to the consent decree modification for green and gray infrastructure
- Ramps up to 1.5% replacement for small diameter water mains per year, starting FY 2028
- Continues ramp up to 1.0% rehabilitation for small sewer lines per year in FY 2024 and beyond



- Invests \$1.2 billion over ten years for major rehabilitation and upgrades at Blue Plains
- Allocates \$102 million for non process facilities and Main & O redevelopment efforts
- Funds \$254 million for DC Water's share of the Washington Aqueduct's critical infrastructure needs with a \$22 million increase for 2023
- Advances funding (\$29 million) for innovation program initiatives to continue to improve operational efficiencies and/or generate new revenues
- Funds the purchase of vehicles and heavy-duty equipment, for a total of \$18 million over three years
- Provides funds (\$341 million) for the purchase/replacement of mechanical equipment, operational facilities, meters, office renovations, and IT projects



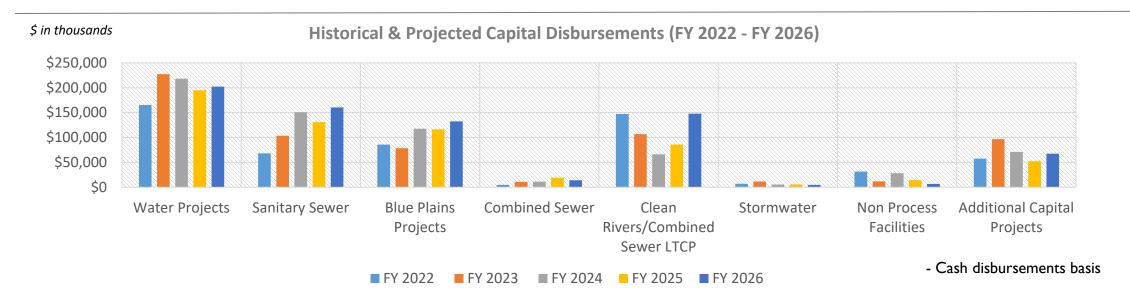
- The approved ten-year CIP budget of \$6.4 billion includes previous amendments to the FY 2022 budget for the Lead Free DC program, carry-over of funds for the purchase of vehicles and projected increase in the Aqueduct's capital projects
- The **approved lifetime budget is \$13.4 billion** and covers total commitments, including labor, for active projects prior to, during, and beyond the ten-year window

\$ in 000's					F۱	7 2022 - 203	I CIP Disb	ursement F	Plan				Last Years	(Increase)/	Lifetime
		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	10-yr Total	!0-yr	Decrease	Budget
NON PROCESS FACILITIES		31,439	12,051	28,160	14,422	6,620	3,351	١,778	387	2,000	2,000	102,208	109,776	7,568	215,847
WASTEWATER TREATMENT		85,978	78,574	117,545	116,402	132,436	165,310	129,249	121,373	126,710	141,086	1,214,664	1,158,991	(55,673)	3,445,105
COMBINED SEWER OVERFLOW		152,267	117,704	77,304	105,185	161,941	171,760	220,123	153,173	51,403	6,306	1,217,166	1,122,976	(94,190)	3,216,072
STORMWATER		7,031	11,527	5,553	5,813	4,985	6,158	4,620	4,499	6,330	8,722	65,236	63,894	(1,342)	120,933
SANITARY SEWER		68,084	103,383	150,828	130,967	160,400	205,946	183,824	149,256	129,368	80,069	1,362,125	1,312,973	(49,152)	2,166,442
WATER		165,313	227,116	218,339	194,652	202,046	191,451	192,665	192,324	124,683	120,842	1,829,430	1,147,717	(681,713)	3,167,891
CAPITAL PROJECTS		510,112	550,355	597,728	567,442	668,428	743,975	732,259	621,011	440,494	359,025	5,790,828	4,916,327	(874,501)	12,332,290
CAPITAL EQUIPMENT		40,519	37,021	36,156	35,307	39,671	41,813	36,203	36,203	36,203	36,203	375,302	336,036	(39,266)	375,302
WASHINGTON AQUEDUCT		16,875	59,628	34,749	17,164	27,825	37,122	14,723	11,940	19,831	3,9	253,768	180,125	(73,643)	253,768
ADDITIONAL CAPITAL PROJEC	TS	57,394	96,649	70,905	52,471	67,496	78,935	50,926	48,143	56,034	50,114	629,070	516,161	(112,909)	629,070
LABOR															416,097
TOTAL CAPITAL BUDGETS		567,507	647,004	668,633	619,913	735,924	822,910	783,185	669,154	496,528	409,   40	6,419,899	5,432,489	(987,410)	13,377,458
															Lifetime
F	Y 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	10-yr Total			Budget
Prior Year Board Approved CIP	471,267	476,140	540,585	500,427	499,918	681,280	632,075	568,067	572,262	490,468	-	5,432,489	-	-	2, 33,  5
Delta (inc)/dec 4	471,267	(91,367)	(106,419)	(168,206)	(119,995)	(54,644)	(190,836)	(215,119)	(96,892)	(6,060)	(409,140)	(987,410)	-	-	(1,244,343)



### Near Term of the 10-Year CIP

- DC Water is proceeding with the increased investment in water and sewer projects over the next five years as we advance the LeadFree DC Program and approach the completion of the Clean Rivers tunneling program
  - Significant growth in water projects from \$165 million in FY 2022 to \$202 million by FY 2026
    - Spending on Lead Free DC Program will increase from \$57 million in FY 2022 to \$101 million by FY 2025
    - LeadFree DC Program accounts for 34% in FY 2022 and grows to 52% in FY 2025 of overall spending on water projects
  - Spending on sewer projects will more than double from \$68 million in FY 2022 to \$160 million by FY 2026
  - Clean Rivers program is anticipated at 26% of the overall CIP in FY 2022, but only 8% by FY 2030
  - Spending on an additional capital projects in FY 2023 is mainly for infrastructure improvements at the Aqueduct





# **Operating Expenditure Budget**



# FY 2023 Budget Highlights

#### APPROVED FY 2023 OPERATING BUDGET OF \$686.4 MILLION

- Adds 73 new positions to achieve greater efficiencies to support compliance, safety, data analysis, and other programs
  - Engineering and IT position insourcing costs are offset by reduced reliance on consultants
- Continues to invest \$0.5 million in the community by providing 14 jobs through the Apprentice program
- Allocates \$1.2 million to implement a new customer assistance program to repair property side leaks impacting water bills
- Achieves \$2.7 million in contractual services savings in FY 2023 compared to the forecast in the financial plan
- Continues \$0.7 million for the Backwater Valve Program for the installation of backwater valves on private properties in response to the September 10, 2020, storm event
- Funds \$1.3 million for the maintenance of the Green Infrastructure (GI) facilities to manage stormwater
- Adds \$3.3 million to expand various strategic programs such as government affairs coverage, Enterprise Risk Management, Diversity, Equity & Inclusion, organizational assessment and leadership programs
- Expands the budget for the Customer Assistance Program by \$0.5 million

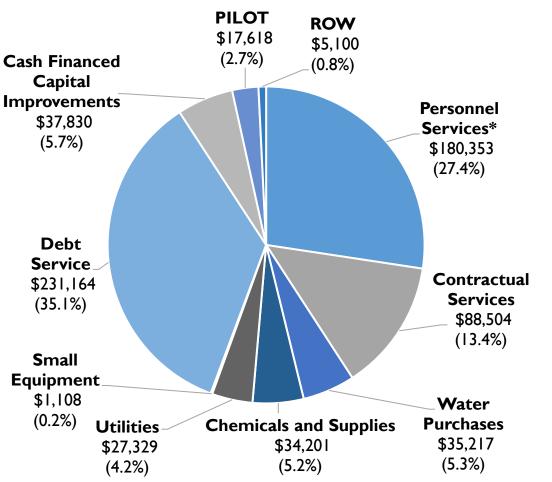




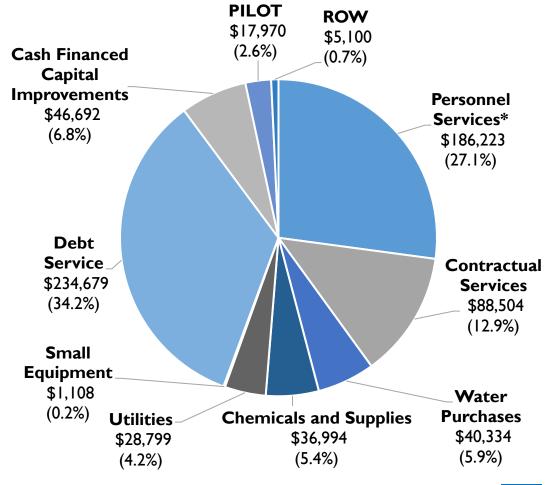
### FY 2022 vs. FY 2023 Expenditure Budgets

\$ in thousands

### Approved FY 2022 \$658,423



#### Approved FY 2023 \$686,403



\* Personnel Services includes capital labor charges



- Total Operations & Maintenance expenditure is projected to increase by \$15.3 million or 4%
- Overall Operating Expenditure is projected to increase by \$28 million or 4%

(\$000's)	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	(Increase)/	Decrease
	Actual	Actual	Actual	Approved	Approved	\$	%
Regular Pay	\$ 115,735	\$ 116,494	\$ 120,589	\$  32, 73	\$ 137,044	\$ (4,872)	-4%
Benefits	34,073	35,930	36,838	40,038	40,960	(923)	-2%
Overtime	8,171	6,820	7,606	8,143	8,218	(75)	-1%
Total Personnel Services	157,979	159,244	165,032	180,353	186,223	(5,869)	-3%
Chemical and Supplies	34,979	28,659	34,244	34,201	36,994	(2,793)	-8%
Utilities	25,778	24,705	27,329	27,328	28,799	(1,470)	-5%
Contractual Services	76,206	74,503	73,576	88,504	88,504	(0)	0%
Water Purchases	32,430	31,696	33,135	35,217	40,334	(5,117)	-15%
Small Equipment	731	806	617	1,108	1,108	(0)	0%
Total Non-Personnel Services	170,124	160,369	168,901	186,359	195,739	(9,381)	-5%
Total Operations & Maintenance	328,103	319,613	333,933	366,711	381,962	(15,251)	-4%
Debt Service	193,035	199,056	204,878	231,164	234,679	(3,5   5)	-2%
PILOT & ROW	21,702	22,034	22,372	22,718	23,070	(352)	-2%
Cash Financed Capital Improvements	26,999	28,556	30,355	37,830	46,692	(8,862)	-23%
Total Non-O&M	241,736	249,646	257,606	291,712	304,441	(12,729)	-4%
Total Operating Expenditure	569,839	569,259	591,539	658,423	686,403	(27,980)	-4%
Capital Labor Charges	(17,588)	(24,906)	(23,395)	(25,086)	(30,435)	5,349	-21%
Net Operating Expenditure	\$ 552,25 I	\$ 544,353	\$ 568,144	\$ 633,337	\$ 655,968	\$ (22,631)	-4%



### FY 2023 vs. FY 2022 Operating Budget Changes

- Personnel Services \$5.9 million increase mainly for salaries and employee health benefits costs for 1315 FTEs. Includes partial funding for 73 new positions (to drive efficiency, expand programs and achieve savings) and provides funding for the career workforce advancement program for existing employees, apprenticeship program and Summer Internship Program. Overtime costs are relatively flat compared to the FY 2022 approved level
- Chemicals & Supplies \$2.8 million increase in fixed costs for major chemicals (methanol, sodium bisulfite and ferric chloride) used in the wastewater treatment process and parts and supplies needed for the maintenance of equipment and various facilities
- Utilities \$1.5 million increase mainly in electricity (and includes onsite electric generation of 6.5MW from the CHP) based on prevailing and projected market prices and increased water usage on the Plant
- Water Purchase \$5.1 million increase reflects approximately 75% of the Aqueduct's projected operating costs, including DC Water's share of the McMillan Sewer backwash (\$3.3 million) with offsetting revenue opportunity
- Contracts Relatively flat. DC Water continues to hold the line on its overall contractual services budget at \$88.5 million for the third consecutive year since the FY 2021 Board-approved levels
- Small Equipment Budget is flat and is mainly for the purchase of small items such as office equipment, cameras, appliances and tools and rental of postage machines
- Non O&M \$8.9 million increase in debt service costs, \$7.5 million increase in Cash Financed Capital Improvements (CFCI) for PAYGO and \$0.3 million for PILOT consistent with the MOU with the District



### **Operating Revenues, Rates and Fees**



### **Multi-Year Rate Plan Considerations**

- DC Water recovers only the funds necessary to fund the Operating and Capital Budgets through rates
- One of the fastest growing expenditure category is debt service for the capital program, which has grown an average of 6.5% a year since 2016
- As part of the budget, DC Water presents the rates required to support the CIP and forecasted operating expenditures
  - Rates are reviewed and approved by the DC Water Board every two years
  - The financial plan, including the forecast of rates, is proposed to the Board for consideration
- Customer Assistance Programs provide discounts for residential customers
  - Income requirements for those programs every year
  - In FY 2021 the discount was increased for customers in the CAP program to ensure that rates comprised a lower portion of household income







### Proposed Operating Revenues, Rates and Fees

- Combined rate increases are lower than forecasted from last year decrease from 6.7% to 6.0% for FY 2023 and 8.8% to 5.4% for FY 2024
  - Holding the line on operating costs and achieving debt service costs means we can ask less from our customers
- Customer Assistance Programs budget enhanced by \$0.5 million to support increased program participation
- DC Water Cares (MAP and RAP) extended into FY 2022
- Customer Metering Fee and Water System Replacement Fee (WSRF) remains the same
- Proposed CRIAC of \$18.14 per ERU in FY 2023 and \$21.86 per ERU in FY 2024
  - Continues the CRIAC "shift" 37% of Clean Rivers costs are allocated to the sewer volumetric date
- Water and sewer rates increase of 9.50% for FY 2023 and 3.25% for FY 2024



### **Cost of Service Study and Independent Review of Rates**

- DC Water conducts Cost of Service Study every two-years to fully align the study with the multiyear rate proposal
  - Objectives of the COS Study: (i) Revenue Sufficiency, (ii) Cost of Service Recovery, (iii) Simplicity and (iv) Affordability
  - The results of the 2022 COS Study support the multi-year rate, charges and fee proposals for FY2023 and FY2024
- Independent Review of the Proposed FY2023 and FY2024 Rates was conducted by consultants
  - The review concluded that the rates have been reasonably developed, reflect the anticipated revenue requirements of the System, adhere to Board policy and are comparable to other utilities
  - The affordability assistance provided by DC Water is robust compared to other utilities, providing a meaningful impact on a customer bill
- Detail information on the Proposed Rates, COS Study, and Independent Review can be found at: <u>https://www.dcwater.com/ratemaking-process</u>
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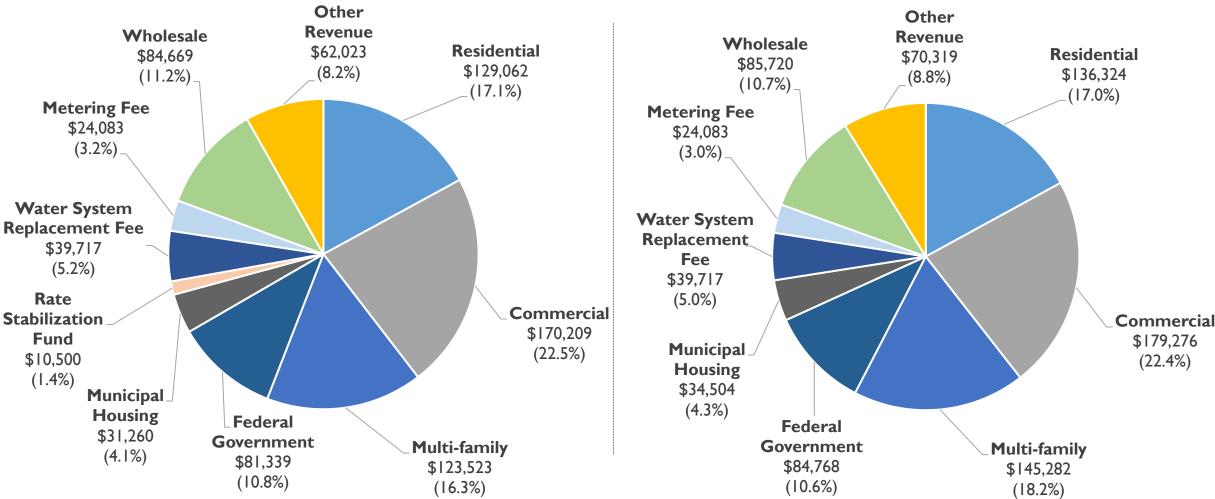


### FY 2022 vs. FY 2023 Operating Revenues

\$ in thousands

#### Adopted FY 2022 \$756.4 million

#### Proposed FY 2023 \$800.0 million





- Total revenue is projected to increase by \$43.6 million or 5.8% for FY 2023 and \$27.7 million or 3.5% for FY 2024 mainly due to rate increases
  - Retail Revenue Increase by \$44.8 million or 7.5% in FY 2023 and \$22.0 million or 3.4% in FY 2024
  - Wholesale Revenue Increase by \$1.1 million or 1.2% in FY 2023 and increase by \$3.4 million or 4.0% for FY 2024 mainly due to 3.0 percent escalation. Revenue estimates are based on most recent flow data

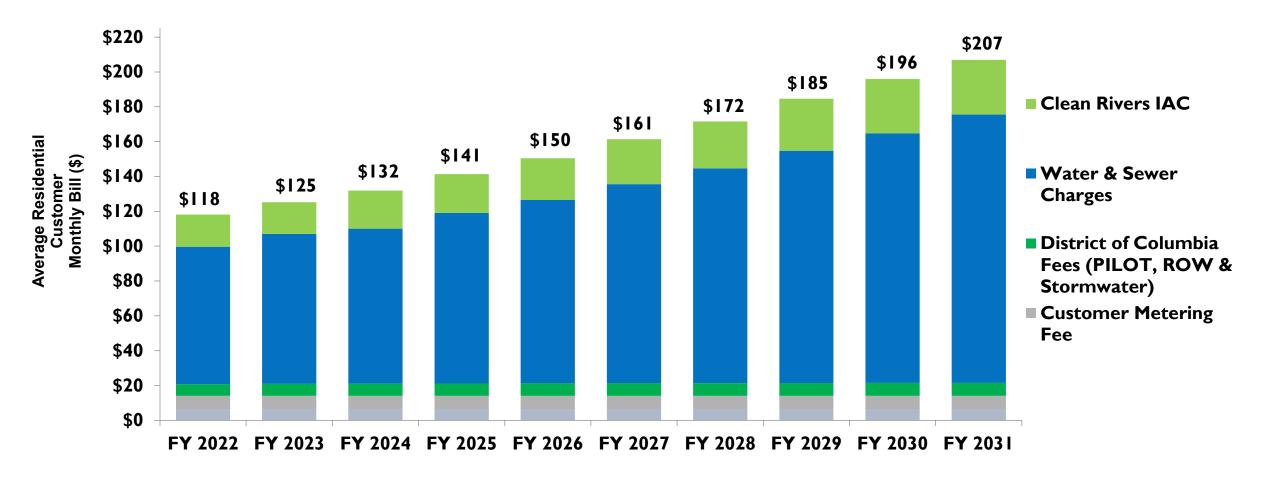
\$ in thousands	Approved FY 2022	Proposed FY 2023	Proposed FY 2024	FY 202	FY 2023 vs     FY 2024 v       FY 2022     FY 2023       Incr/(Decr)     Incr/(Decr)		23
				\$	%	\$	%
Retail Revenue	\$599,193	\$643,954	\$665,949	\$44,76 I	7.5%	\$21,995	3.4%
Wholesale Revenue							
Potomac Interceptor (PI)	3,547	3,547	3,547	-	0.0%	-	0.0%
Loudoun County Sanitation Authority (LCSA)	6,897	7,409	7,724	512	7.4%	315	4.3%
Washington Suburban Sanitary Commission (WSSC)	59,049	60,599	63,109	1,550	2.6%	2,510	4.1%
Fairfax County*	15,176	14,165	14,762	(1,011)	-6.7%	597	4.2%
Total Wholesale Revenue	\$84,669	\$85,720	\$89,142	\$1,051	I.2%	\$3,422	4.0%
Other Revenue	62,023	70,319	72,614	8,296	13.4%	2,295	3.3%
Rate Stabilization Fund	10,500	-	-	(10,500)	-100.0%	-	0%
Total Revenues	\$756,385	\$799,993	\$827,705	\$43,608	5.8%	\$27,712	3.5%

\* The reduced revenues for Fairfax reflects decrease in percentage flow in 2021 (9.16%) as compared to 9.78% that was used in FY22 approved budget last year. Most recent flow that is available at the time of preparing the projections is used to estimate revenue. However, actual costs will be distributed, and revenues recouped using actual flows for FY 2023 and FY 2024.



### **Projected Average Residential Customer Bill**

 Projected average monthly residential customer bill ranges from \$118 in FY 2022 to \$207 in FY 2031



\* Assumes average residential consumption of 5.42 Ccf, or 4,054 gallons, per month. Ccf = hundred cubic feet, or 748 gallons



### **Financial Plan**



### **Financial Metrics**

Metrics	Indenture Requirement	Board Policy	Management Target	Financial Plan
Days of Cash on Hand (excluding RSF)	60 days	250 Days	_	250 - 253 Days
Combined Coverage Ratio	_	1.6X	_	I.85X – 2.04X
Senior Coverage	1.2X	_	_	5.39X – 7.67X
Subordinate Coverage	1.0X	_	_	2.16X – 2.54X
Debt Service as a % of Revenue	—	_	33% of Revenue or Less	29.5% - 33.0%
Rate Stabilization Fund (RSF)			_	



### **Ten-Year Financial Plan**

#### \$ in thousands

OPERATING		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Retail*	\$	622,165 \$	667,024 \$	689,378 \$	735,355 \$	778,670 \$	830,705 \$	879,018 \$	939,516 \$	991,672 \$	1,041,654
Wholesale*		84,669	85,720	89,142	91,817	94,571	97,408	100,330	103,340	106,440	109,634
Other		41,153	47,249	49,184	51,608	55,781	60,678	59,678	58,527	58,854	59,895
RSF		52,100			-	-	-	-		-	-
Operating Receipts <sup>(1)</sup>	\$	800,087 \$	799,993 \$		- 878,779 \$	929,022 \$		1,039,026 \$		1,156,967 \$	1,211,182
	Ą		199,993 \$			929,022 \$					
Operating Expenses		(364,345)	(374,597)	(386,094)	(398,023)	(409,935)	(422,213)	(434,869)	(447,914)	(461,361)	(475,221)
Debt Service		(223,513)	(234,679)	(245,482)	(272,262)	(289,036)	(311,322)	(338,312)	(358,587)	(367,280)	(374,011)
Cash Financed Capital Improvement	\$	(37,830) \$	(46,692) \$	(48,256) \$	(58,828) \$	(70,080) \$	(74,763) \$	(79,112) <u></u> \$	(84,556) <u></u> \$	(89,251) \$	(93,749)
Net Revenues After Debt Service	\$	174,400 \$	144,025 \$	147,872 \$	149,666 \$	159,971 \$	180,492 \$	186,733 \$	210,326 \$	239,076 \$	268,202
Operating Reserve-Beg Balance		196,286	235,600	242,600	251,600	261,600	266,600	276,600	284,600	293,600	300,600
Other Misc (Disbursements)/Receipts											
Wholesale/Federal True Up		(8,460)	(9,188)	(4,500)	_	_	_	_	_	_	-
		(0,400)	(3,100)	(4,500)	-	-	-	-	-	-	-
Project Billing Refunds		-	-	-	-	-	-	-	-	-	-
Transfers To RSF		-	-	-	-	-	-	-	-	-	-
Pay-Go Financing		(126,625)	(127,837)	(134,372)	(139,666)	(154,971)	(170,492)	(178,733)	(201,326)	(232,076)	(259,202)
Operating Reserve - Ending Balance	\$	235,600 \$	242,600 \$	251,600 \$	261,600 \$	266,600 \$	276,600 \$	284,600 \$	293,600 \$	300,600 \$	309,600
Rate Stabilization Fund Balance RSF <sup>(2)</sup>	\$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644) \$	(35,644)
Senior Debt Service Coverage		589%	539%	646%	707%	681%	649%	666%	719%	724%	767%
Combined Debt Service Coverage		201%	187%	188%	185%	188%	190%	186%	189%	196%	204%
Actual/Projected Water/Sewer Rate Increases		7.8%	9.5%	3.3%	10.0%	7.5%	8.5%	8.0%	8.0%	7.5%	7.5%
*Operating Receipts \$ Increase/Decrease											
Retail		37,277	44,859	22,354	45,976	43,315	52,036	48,313	60,498	52,156	49,981
Wholesale		1,682	1,051	3,422	2,674	2,754	2,837	2,922	3,010	3,100	3,193
*Operating Receipts % Increase/Decrease											
Retail		6.4%	7.2%	3.4%	6.7%	5.9%	6.7%	5.8%	6.9%	5.6%	5.0%
Wholesale		2.0%	1.2%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0 <i>%</i>
WIDESale		2.0%	1.270	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	J.U%

<sup>(1)</sup> Includes interest earnings on senior lien revenue bonds' debt service reserve fund

(2) FY 2023 planned transfer of \$0.0 million to Rate Stabilization Fund and \$0.0 million utilization will keep the total fund balance at \$35.644 million.



# Public Outreach and Public Information

### **Public Outreach**



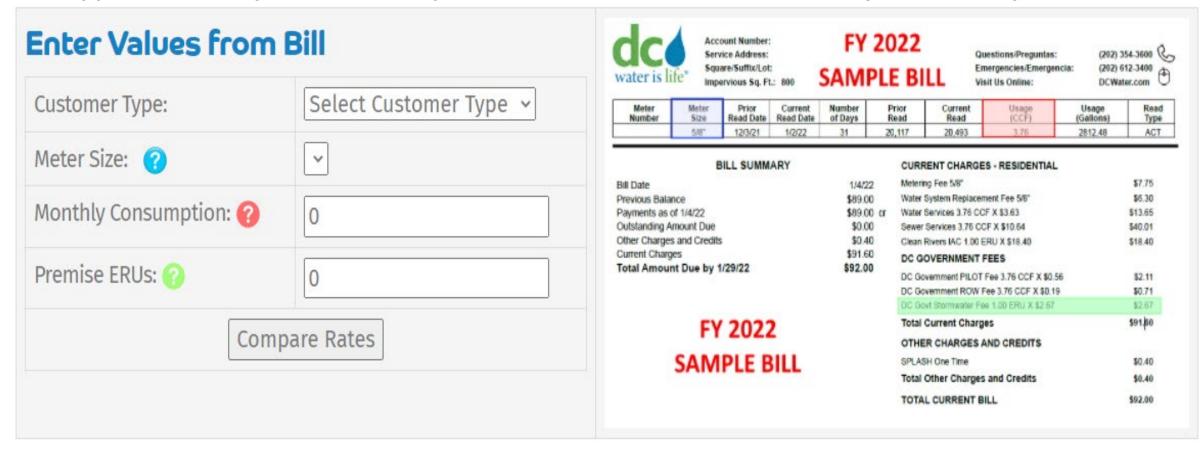
- DC Water will hold multiple virtual Town Hall Meetings in early April, in advance of the public hearing, to:
  - Inform customers about the proposed FY 2023 and FY 2024 rates
  - Discuss the Capital Improvement Program, and
  - Promote all of the existing customer assistance programs

- The meetings will be widely publicized through numerous channels, including:
  - Councilmember Offices
  - Advisory Neighborhood Commissions (ANCs)
  - DCWater.com website
  - Twitter, Facebook and Instagram
  - Nextdoor
  - Paid digital and print advertising



### **Rate and Impervious Area Calculators**

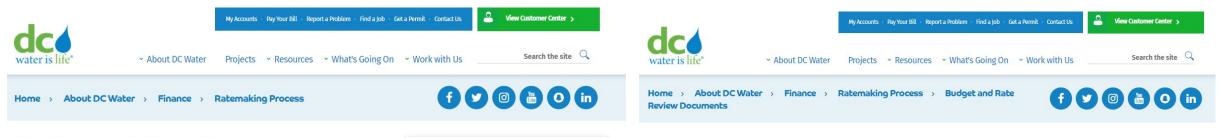
Rates and Impervious Area Calculators are available on DC Water website to understand the approximate impact of the Proposed FY2023 and FY2024 rates on your monthly bill



- Rate Calculator is available online at: <u>https://serviceinfo.dcwater.com/comparison/</u>
- Impervious Area Rate Calculator is available at: <u>https://serviceinfo.dcwater.com/iab\_details/</u>



#### Complete Budget Briefing available online at https://www.dcwater.com/ratemaking-process



#### **Ratemaking Process**

The Board's Strategic Plan and 10-year financial plan provide the framework for the formulation, prioritization, implementation and monitoring of the annual budget process.

The annual budget process typically begins with planning in June and official kickoff in July of each year for the Operating and Capital Budgets. Plans and budgets are prepared at an appropriate level of detail for each management level. Assumptions inherent in the plans and budgets reflect the entity's historical experience, current conditions and Executive Team's directives. Once decisions are finalized for the operating and capital budgets, management develops the financial plan and rate model including various scenarios to ensure a balanced budget for recovery of costs. Further review is undertaken with independent consultants including benchmarking our proposed rates with peers in the industry. DC Water develops two-year rate proposals. The benefits of multi-year rates include greater revenue certainty, increased budget discipline and better alignment between revenues and expenditures.

IN THIS SECTION	
FY 2023 Proposed Bu	udget
FY 2022 Adopted Bu	dget
FY 2021 & FY 2022 Ap	proved Rates
Budget and Rate Re	view Documents

**OTHER LINKS & DOCUMENTS** 

#### **Online Tools**

Rate Comparison Tool
Impervious Area Calculator

#### **Budget and Rate Review Documents**

Date	Title
January 25, 2022	Joint DC Retail Water & Sewer Rates and Finance & Budget Committees Proposed FY 2023 Budget & Two-Year Rates
January 20, 2022	Environmental Quality and Operations Committee Proposed FY 2022 - FY 2031 Capital Improvement Program
January 6, 2022	Budget Workshop with the Board FY 2023 Proposed Budget
December 14, 2021	Finance and Budget Committee Overview of Operating Budget Drivers & Rate Increases